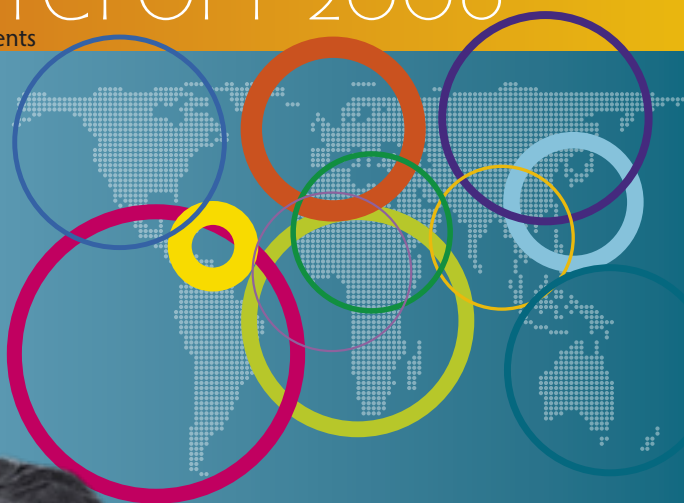


students of today
leaders of tomorrow

IFES annual report 2008

international fellowship of evangelical students



International Fellowship of Evangelical Students

We are a global community of indigenous student movements, called to engage the university with the good news of Jesus Christ.

Our vision

Students built into communities of disciples, transformed by the gospel and impacting the university, the church and society for the glory of Christ.



students transformed

Dear friends,

I write with great thankfulness for each of you - students, staff, supporters and friends - who are part of the wider IFES community around the world. Together we are called by God to a great ministry: to engage the university with the good news of Jesus Christ. Thank you for your financial support, your prayers, the time and resources you generously give and for your confidence in IFES.

The IFES community has student movements in 152 countries and there are 500,000 students involved in IFES groups. We cannot capture the diversity or tell all that God has been doing, so in this special report we share some examples of the creativity, passion and boldness we see as Christian students live out their faith.

In Ethiopia, for example, 50 students seized the opportunity reach out to others on a long holiday weekend. They raised money and hired a bus to take them to the southern part of Ethiopia where many people still need to hear the gospel. This passion for evangelism has been repeated throughout the whole movement and within two years the number of students involved more than doubled to 25,000!

And in the Philippines, students are learning that God can use our weakness to his glory. When Kito was chosen to serve as a student counsellor at a regional student camp, he felt he was going to fail as he had never been 'much of a people person'. But Kito found he was able to counsel a member of his small group with the comforts he himself had received from God during his own personal times of struggle.

God is using students to build his kingdom. We want to see more students transformed by the gospel and having an impact on those around them. Help us make this a reality in the years to come.

With greetings on behalf of the IFES International Executive Committee,

Dieter Brepohl
IFES Chair



grasp the vision with passion

2008 has been a wonderful year of seeing the kingdom of God advancing through IFES ministry. Students are living out their faith holistically. They are having an impact on the university, and are growing into leaders who will have an amazing impact for Christ in the church and society.



At the same time, as individual staff and students, and as movements, IFES ministry sometimes struggles; we make mistakes and we are tested.

For example, during 2008 we persevered through the difficulties of my family applying for visas to move from Côte d'Ivoire to the UK. The British High Commission in Ghana originally denied our visas and IFES submitted an appeal

against this decision. At the hearing five months later, the immigration judge decided in our favour and I moved to Oxford at the end of 2008. The family will join me at the end of the children's current school year.

As you read the highlights in this report and join us in giving thanks to God, please also pray with us for the ongoing challenges and concerns in the Fellowship.

renewed commitment to evangelism

We want to see students communicating the good news of Jesus Christ creatively and clearly. Yet structures, routine and familiarity can dampen this energy and vision, especially in well-established and larger movements. Evangelism can become formulaic or theoretical. There is a need for a renewed zeal for evangelism.

perseverance in the face of trials

In pioneering situations life is tough. It can be hard to find people who are willing to commit to ministry in those contexts. It can be hard for student groups to meet, let alone reach out to others. Staff and students need steadfastness, courage and boldness.



GOOD GOVERNANCE

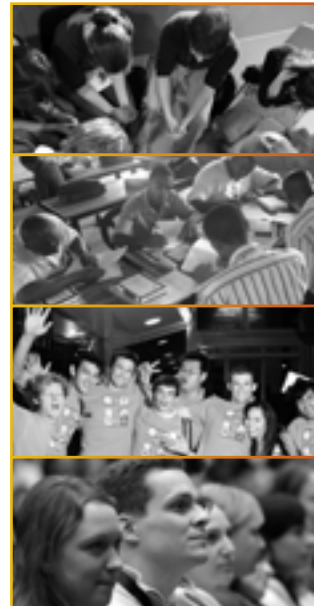
Wisely-governed work honours God and is necessary for the growth of strong, sustainable national and international ministries. Yet it can be difficult to find people with the right skills, experience and enthusiasm to serve in this capacity. Staff and students do not always understand the role and responsibility of board members. There is a need for good orientation and ongoing training.

Today, IFES works with about 500,000 students annually. Our aim is to double that number, to impact the lives of one million young people around the world each year. We want to help them take responsibility for the future of this

ministry, to grasp the vision with passion and enthusiasm right from the start of their time with IFES, so that, in due course, even more lives may be touched.

Thank you for your continued role in the global community of IFES and for your partnership as we live out our calling to engage the university with the good news of Jesus Christ.

Daniel K Bourdagné
IFES General Secretary



Across the Fellowship, the Lord continues to do great things for us, and we are filled with joy (Psalm 126:3). Please continue to uphold Daniel and the family in your prayers. We give thanks for their love for the Lord and their passion for serving God in IFES. God has given us a great gift in his provision of Daniel as IFES General Secretary.

Dieter Brepohl, Chair of the IFES International Executive Committee

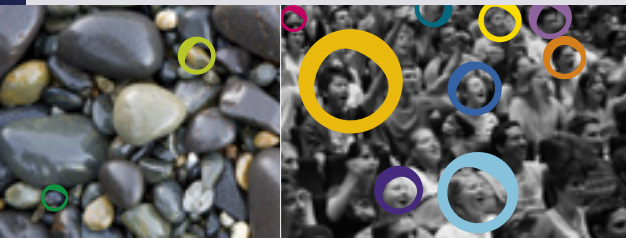
As you come to him, the living Stone — rejected by human beings but chosen by God and precious to him — you also, like living stones, are being built into a spiritual house to be a holy priesthood, offering spiritual sacrifices acceptable to God through Jesus Christ.

1 Peter 2:4-5 (TNIV)

VISION 2020

Students are at the centre of IFES' vision to grow mighty numbers of living stones for the world: students reaching students with the good news of Jesus Christ, students growing into life-long disciples of Christ, students serving and strengthening the church.

living stones: a vision for impact



Already, World Vision estimates that up to 90% of their leaders worldwide have been formed through an IFES affiliated movement. In some countries in French-speaking Africa, for example, up to 80% of church leaders say the same. IFES graduates have initiated a number of significant holistic ministries in some of the poorest and most challenging parts of the world, for example the acclaimed reconciliation ministries in Rwanda and Peru, and the world's largest indigenous Christian hospital network in India.

We want to see this multiplied. We want to nurture, train and equip our students in order to release them, to release their creative energy and initiative as

ambassadors of Christ's kingdom, for this generation and those to come.

This vision for growth and depth of impact grew out of the grassroots planning which began with the 700 staff, students and friends of IFES at our World Assembly in 2007 and was finalised over the coming year with input from IFES groups around the world.

Together we identified six key areas to focus on in our ministry, with the aim of releasing student initiative at the heart of all the strategic priorities.

1. Communicating the good news of Jesus Christ
2. Strengthening leadership and formación
3. Promoting student-graduate integration
4. Building sustainable support
5. Addressing current global issues
6. Engaging the university

As we work to achieve our vision, every aspect of IFES life will be surrounded and supported by three core commitments of Scripture engagement, community and prayer. In addition, IFES recognises that strong growth needs firm foundations, so we will invest in identifying and initiating excellence and best practice in governance, organisational development, global partnerships, human resources and pastoral care, and research and innovation.



In 2008 we saw students living out their faith in word and in deed, in relationships and across cultures.



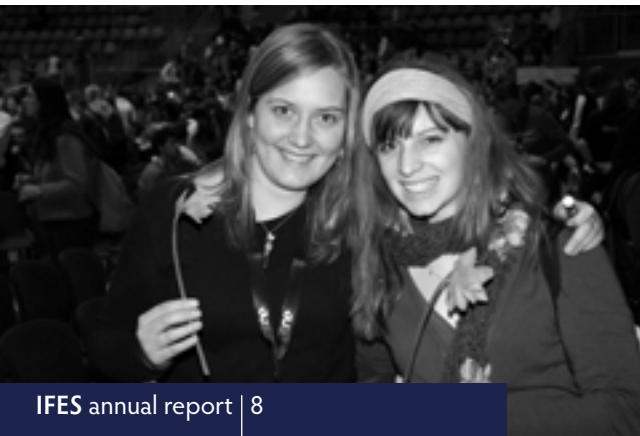
a living faith

After taking part in the European Evangelism Conference over Easter with more than 2,000 students from about 40 countries, Raluca from Romania wrote: 'God showed me how much he loves his children and this fact alone encouraged me more than I could ever imagine. I learned that evangelism isn't something I tick off on my 'to do list', but rather starts from God's desire for all to be saved.

'The fact that God loved me so much as to save me should motivate me to wish that everybody would come to know him. The Lord put on my heart the desire to work for him right where I am. Being there was like a glimpse of what will be in heaven, something which made me desire even more to enter into the glory of the Lord Jesus and to worship him for ever.'

Across the world in Australia, the international arm of AFES - the Fellowship of Overseas Christian University Students (FOCUS) – sees many students come to faith, like Sheila. Sheila was a Buddhist from an East Asian country, but became a Christian after Heather explained the gospel to her on a packed tram on the way home from their university campus. Despite her fear of family rejection, Sheila has been surprised to find that they have accepted her new faith.

It is an encouragement to see FOCUS graduates who have returned from their overseas studies, sacrificially serving their local churches. Some have even planted new churches. These students, who already know the language and culture of their countries, are returning home with a message of gospel hope.



BE PART OF IT

- Pray for increasing creativity in presenting the truth of the gospel to students who are often caught up in a secular society with its emphasis on relativism.
- Think about your own witness to others - what motivates you to share your faith? how could you reach out to others more effectively? Pray through these ideas for yourself - and for students around the world.



In 2008 we saw students responding to contemporary challenges from a Christian perspective, developing biblical worldviews, demonstrating the integration of faith, life and academic disciplines.

engaging our world

What does it mean to be agents of God's redemptive work in the world? What responsibility do we have to care for the poor and vulnerable in our local and global community? How can students begin to respond constructively to the HIV/AIDS pandemic when, in many countries there is a wall of silence, even in the church? These are the kinds of global issues IFES movements are grappling with all over the world.

In October, participants from 16 countries across the world gathered in Jamaica for an international symposium on faith and the environment. At the end of the conference, participants covenanted together before God to bring about concrete changes in their personal and professional lives, and to encourage the wider IFES family to do the same.

On World AIDS Day 2008, the IFES movement in Colombia (UCU) held an HIV/AIDS prevention campaign at the National University in Bogotá. More than 1,000 students visited the stands.

BE PART OF IT

- Challenge yourself – and pray for students around the world – to become more aware of current global issues and to engage the world in which we live.
- Pray for IFES staff - like Vinoth Ramachandra, IFES Secretary for Dialogue and Social Engagement based in Colombo, Sri Lanka - who help students and graduates respond as Christians to the social, cultural and political challenges they face in their contexts. Vinoth regularly gives public lectures and seminars in universities. Catch some of his thoughts on his blog: www.vinothramachandra.wordpress.com

UCU students prepared for over a month in order to host this event and helped one another to face their brokenness, begin to heal and make new life choices. Addressing these issues in their own lives emboldened the Christian students to invite others to do the same.





BE PART OF IT

- Please pray for the young leaders in whom we have invested this last year. Student leaders need to be bold, relevant and well-prepared for the challenges ahead of them, in contexts that are complex and at times even dangerous. Pray for wisdom for them, for discernment and for strong leadership skills which will help them to shepherd many students to grow as living stones, bringing light into their homes, churches and societies as well as the university.

In 2008 IFES invested in our human resources, valuing and supporting staff, equipping them to serve God effectively, developing leaders of integrity throughout the Fellowship.

me work better in my team in Moldova. For example, I have a better picture of how collaboration and creativity may emerge in the student ministry, which will enhance its quality and satisfaction for all involved!

visionary leadership

In Eurasia, recognising the training needs in the region, IFES staff entered into a partnership with Azusa Pacific University (APU) in the USA to offer a fully accredited Master of Arts Degree in Organizational Leadership. In the first year of this global partnership, 23 participants (staff, volunteers, board members and friends of IFES-Eurasia) from Central Asia, Russia, Moldova, Ukraine, the Caucasus, Philippines, Canada and the USA strengthened their abilities and skills as leaders.

IFES movements in Francophone Africa are equipping students and staff to reach out to those affected by HIV/AIDS. Their approach is to intervene at the level of education, working towards behavioural change in the lives of young people through 'Educator Pairs'.

These pairs of students have been trained to initiate face-to-face contact with their peers and invite them to small group discussions. Using a guide produced by the IFES Francophone HIV/AIDS staff, they go on to facilitate dialogue about HIV/AIDS within the groups. We rejoice that, as well as receiving practical advice, these students are hearing about how true love can only be found in a relationship with Jesus.

A staffworker from Moldova commented: 'I feel that I am learning a lot and it helps





We come, O Christ, to Thee
Thou only art true Life,
to know thee is to live
the more abundant life
that earth can never give:
O risen Lord! We live in thee:
and thou in us eternally!

Margaret Clarkson 1957

MIDDLE EAST
& NORTH AFRICA

In 2008 IFES students, staff, supporters and friends gave sacrificially of their time, energy and money to support both local student ministry and IFES globally.

growing generosity

Jesus was supported in his ministry by those who were beneficiaries, like Joanna and Susanna (Luke 8:1-3). In the same way, graduates and alumni of the Fellowship see the importance of investing in student ministry. It is through these movements that today's students are being built into communities of disciples who are living out the good news of Jesus Christ on their campuses and engaging the universities.

In the Middle East and North Africa, graduates from the IFES movement in Jordan have been very generous in supporting student work across the region. A friend reports: 'We wanted to involve the graduates in this ministry that they were part of for many years as students, so we sent emails and SMS. We shared the theme and the speakers for each camp and asked them to sponsor a portion of the cost for a single student. We did amazingly for the three camps, receiving 200 sponsorships from graduates!'

NORTH AMERICA

BE PART OF IT

- Join the growing wave of people who are committed to supporting and being involved in this work.
- Pray about making a provision for IFES in your will, investing a proportion of what you have in this life for the growth of the ministry for future generations. Please contact Deborah Lake (deborah.lake@ifesworld.org) for information on how to help raise Living Stones for the future through planning your giving in this way.

We also give thanks for the lives and gifts of those who, through their deaths, are now supporting the future of the ministry. Years ago, these men and women grasped the vision of sharing that with which they were blessed with in this life with the future generations of students. Among them is Margaret Clarkson, the well-known hymn writer, who was steadfast in her belief in the efficacy of student ministry, and whose legacy will impact the work for years to come.



I rejoice in the Lord as I share with you this news of God's provision. Thanks to him for enabling us to start 2009 in a sound financial position, at a time when we are likely to see further significant economic turbulence.

- Øistein Garcia de Presno, IFES Treasurer

students at the centre

Excellence in the stewardship of our resources is important to IFES and we are pleased to report that in 2008, very nearly 90% of our expenditure was on student ministry. About 9% was spent on fundraising and we spent less than 1% on governance.

When we take out the effect on the accounts of the IFES quadrennial World Assembly in 2007, the underlying trend in income is increasing yearly and this is mirrored by increased expenditure on student ministry. We are nurturing, training and equipping an increasing number of students, who are engaging

their universities with the good news of Jesus Christ. Pray with us that they will grow into life-long believers, who influence their societies for God's glory.

FINISHING WELL

Ending 2008 with a surplus on our unrestricted general fund of just over US\$340,000 was way beyond our mid-year expectations and was due mainly to two significant gifts – a legacy and a final grant from a trust – which left IFES in a healthy position to face difficult times in the year ahead if needed. This surplus took our general fund reserves to US\$1.1 million. In response to the





economic turbulence, the IFES board has recommended an increased general fund reserve of up to 25% of annual running costs.

SACRIFICIAL SUPPORT

IFES also receives invaluable support from our staff and movements, individual supporters and organisations around the world. Many people give sacrificially of their time, energy and money to support both local student ministry and the IFES global budget. We estimate the full budget of the IFES family would be closer to US\$120 million if the budgets of IFES movements around the world were included, and even more if we included the costs of more than 45 seconded staff. We give thanks to all those who support the ministry in this way, and celebrate God's provision.

BUDGETING FOR 2009

The IFES finance committee has approved a direct expenditure budget of US\$4.4 million for IFES this year. This is slightly lower than the 2008 budget, due in the main to exchange rate changes. IFES expects to collect and pass on an estimated additional US\$3.1 million for national movements, staff and regional projects, enabling them to receive

donations for their ministry from supporters around the world.

INDIGENOUS SUPPORT RAISING

IFES has a bold vision for a self-sustaining ministry, where those who have been transformed by the light of Christ take up the ministry baton and run with perseverance. A key element to empowering students is the release of a growing wave of generosity and involvement in supporting the student ministry. IFES is deeply committed to growing all of its 153 movements, in 151 countries, into strong, financially self-sustaining movements that can contribute generously to the work of the worldwide ministry.

This is a move away from long-distance, cross-cultural, project-based partnering for ongoing and regular work, and towards locally-raised, regular support. It is a move away from dependence on a few major donors, and towards a broad base of smaller donors. It is a move that we believe will result in increased stability and strength, and greater ability to withstand economic fluctuations, as well as providing the support base for growth. Indigenous support raising is therefore a vital aspect of the overall vision.

FINANCIAL INFORMATION

our income

Percentage of **donors** giving at each level in 2008 (2007)

Up to US\$1,000	81.0% (80.2%)
US\$1,000-5,000	16.0% (16.7%)
US\$5,000-20,000	2.2% (2.2%)
US\$20,000-100,000	0.6% (0.7%)
Over US\$100,000	0.2% (0.2%)

Percentage of **IFES income** given by donors at each level in 2008 (2007)

Up to US\$1,000	14.2% (14.5%)
US\$1,000-5,000	23.8% (22.4%)
US\$5,000-20,000	16.0% (13.4%)
US\$20,000-100,000	18.9% (19.7%)
Over US\$100,000	27.1% (30.0%)



our expenditure

our expenses

Student ministry	90% (91%)
Fundraising	9% (8%)
Governance	1% (1%)



accounts summary

The figures shown are the combined results of IFES (UK) and IFES (Switzerland). IFES is a Swiss-registered organisation and this is the body to which national movements affiliate. During 2007, the main

activity of IFES transferred to the UK registered charity to comply with the requirements of the UK Charity Commission.

The full audited accounts for IFES (UK) and IFES (Switzerland) are available under reports at www.ifesworld.org/resources

Summary (all figures in US\$)	2008	2007*	2006
INCOME			
Donation income	6,638,650	6,735,453	6,302,285
Investment income	86,079	121,870	56,918
Rental income	52,752	41,559	
Conference fees	33,519	276,079	
Other income	–	27,210	139,800
Total income	6,811,000	7,202,171	6,499,003
EXPENDITURE			
Student ministry	5,843,484	6,336,963	5,811,393
Fundraising	602,281	589,999	473,701
Governance costs	54,411	64,949	66,941
Total expenditure	6,500,176	6,991,911	6,352,035
Surplus	310,824	210,260	146,968

*These figures include the income and expenditure associated with the quadrennial IFES World Assembly that took place in 2007.

Over recent years, we have sought to increase the number of countries from which we receive our income in order to help protect IFES from the effects of the economic downturn.

We celebrate the increase in overall income from a greater number of countries and variety of currencies. Sadly, the beneficial effect of this generosity is obscured in the accounts, where income is reported in US dollars and so affected by exchange rate changes.

During 2008, IFES received financial donations from supporters in the following countries, listed by level of giving, with new countries for 2008 in bold.

United Kingdom, United States of America, Canada, Germany, Switzerland, Norway, Netherlands, **Hong Kong**, Spain, Australia, United Arab Emirates, Republic of Ireland, **Taiwan**, New Zealand, Brazil, Austria, Denmark, Sweden, Japan, Belgium, Finland, Lithuania, Oman, **Moldova**, France, Bulgaria, Trinidad & Tobago, Ukraine, Ghana, **Czech Republic**, **Saudi Arabia**, Singapore, Russia, Poland, **Italy**, Romania, South Africa, Malaysia, **Greece**, South Korea, Bahrain, **Jordan**, Argentina, Nigeria, Kenya, **Jamaica**, **Philippines**, **Gambia**, Turkey, Chile, Congo, Bosnia-Herzegovina, **China**, **Guadeloupe**, Mozambique, **Sudan**, **Israel**, Malawi, **Albania**, **Mexico**, Hungary, Bermuda, **Papua New Guinea**, **Lesotho**, **Malta**, and **Cyprus**.

International Executive Committee

The International Executive Committee (IEC) serves as the board of IFES. Its members are responsible for ensuring the doctrinal integrity of the Fellowship and for policymaking. They are also committed to being involved in student ministry within their own nations and regions.

Senior Leadership Team

The Senior Leadership Team (SLT) comprises the senior staff of the Fellowship. The members of the SLT develop and shape ministry priorities for IFES, sharing responsibility for developing resources for the global ministry and equipping and envisioning their teams. They also engage in enquiry, research, and theological reflection of contemporary global trends and issues as they relate to student ministry.

International Executive Committee, July 2007 – July 2011



Chair:

Mr Dieter Brepohl

Dieter has deep roots in IFES student ministry, serving with the movement in Brazil, then as Regional Secretary for Latin America and also as IFES Associate General Secretary.



Treasurer:

Mr Øistein Garcia de Presno

Most recently, Øistein served for 15 years as General Secretary of Strømme Foundation, a Norwegian Christian relief and development agency. In the course of this work, he travelled widely and saw IFES work on the ground in many of these countries.

THE AMERICAS

Ms Sheyla Ramos

Mexico
Law graduate and
staffworker with COMPA
Mexico



Ms Josephine Romain

St Lucia
Counselling psychologist



Ms Muriel Wilson

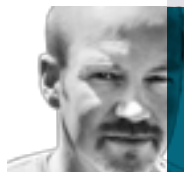
Canada
Recently retired from a
management career in
public health



ASIA-PACIFIC

Mr Chris Collins

New Zealand
Chief Executive of the
Eastern Institute of
Technology



Ms Leah Genita

Philippines
Chief Executive Officer of
a Christian development
organization



Prof Choong Chee Pang

Singapore
Theology professor
and regular television
commentator



Dr Augustine Pagolu

India
Dean of Missions, Biblical
Graduate School of
Theology, Singapore



AFRICA AND MIDDLE EAST

Mr Septi Bukula

South Africa
Independent businessman
with experience in small
business development



Mr Jiries Habash

Jordan
General Secretary of the
Bible Society of Jordan



M Pascal Ratovona

Madagascar
Head of UGBM
Madagascar's publishing
house



EUROPE-EURASIA

Mr Stefan Gustavsson

Sweden
Director of the Credo
Academy, Sweden



Mr Sergei Timchenko

Ukraine
President of Realis



Rev Gernot Spies

Germany
General Secretary of SMD
Germany



Senior Leadership Team

The following people served IFES on the
Senior Leadership Team during 2008.
(Job titles given as of December 2008.)

IFES General Secretary:
Daniel Bourdanné



IFES Associate General
Secretary for Partnership
and Collaboration:
Femi Adeleye



IFES Associate General
Secretary :
Las Newman



Tim Adams

IFES Chief Administrative
Officer



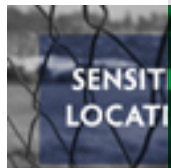
Augustin Ahoga

IFES Regional Secretary,
Francophone Africa



Jamil C

IFES Regional Secretary,
Middle East and North
Africa



Richard Chin

representing the South
Pacific



Ravi David

IFES Regional Secretary,
South Asia



Martin Haizmann
IFES Regional Secretary,
Europe



Vinoth Ramachandra
IFES Secretary for
Dialogue & Social
Engagement in Asia



Barrett Horne
IFES Regional Secretary,
Eurasia



Desmond Rogers
IFES Regional Secretary,
Caribbean



Deborah Lake
IFES Head of
Advancement



Jim Tebbe
representing North
America



Ziel Machado
IFES Regional Secretary,
Latin America



Kirsty Thorburn
Special Assistant to the
IFES General Secretary



Gideon Para-Mallam
IFES Regional Secretary,
English and Portuguese-
speaking Africa



Gideon Yung
IFES Regional Secretary,
East Asia



Marc Pulvar
IFES Associate Regional
Secretary, Caribbean



For a list of the current SLT, please see
www.ifesworld.org/about





www.ifesworld.org

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IFES is a UK charity no 247919 and a limited company, incorporated in London no 876229.

L'IFES est une organisation déclarée en Suisse.